



INVITATION FOR EXPRESSIONS OF INTEREST (EOI)

Road Maintenance Services
Contract Ref: PH-PLO-CON-456

OZ MINERALS PROMINENT HILL OPERATION PTY LTD (ABN 63 091 546 691)

(OZ Minerals)

Prominent Hill – Plant Operations

1 Introduction

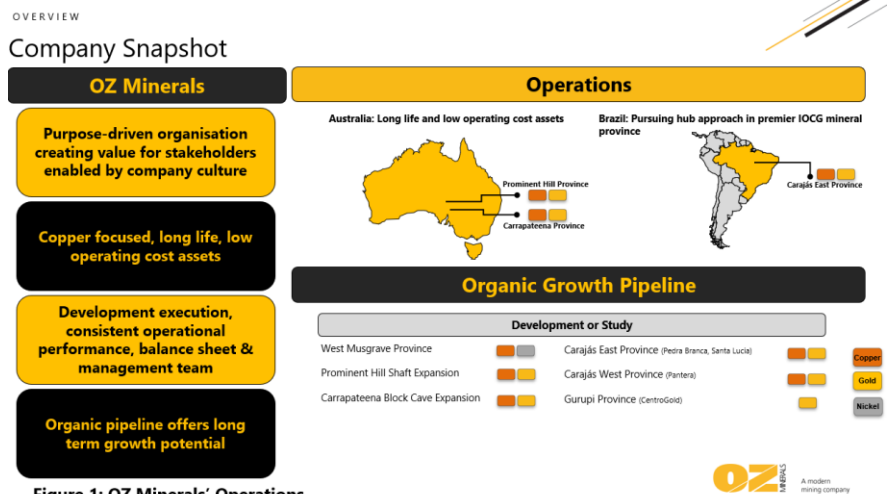
OZ Minerals Prominent Hill Operations Pty Ltd (OZ Minerals) is seeking expressions of interest from companies with the capability and capacity to provide a road maintenance services at its mine site in South Australia.

1.1 OZ Minerals Overview

OZ Minerals is a copper-focused international company based in South Australia. Listed on the Australian Securities Exchange (ASX100), it has a growth strategy that is focused on creating value for all stakeholders. To ensure success, the OZ Minerals strategy is to have a copper core with multiple assets, LEAN business principles and a customer focus. It has a strong commitment to safety; capital discipline and its values underpin everything it does.

OZ Minerals is a Modern Mining Company that adapts to an ever-changing environment, harnessing the innovative ideas of its people and collaborating to leverage the experience of those around them. As Australia's third largest copper producer, with quality assets, a healthy cash balance and no debt,

OZ Minerals is ideally positioned for global growth. OZ Minerals owns and operates the copper-gold mine at Prominent Hill and Carrapateena. Both Mines are in South Australia.



It is important for OZ Minerals to be a welcome member of the community and it actively seeks opportunities to contribute to society in positive ways. OZ Minerals values its social licence to operate and energetically works to maintain it through its daily behaviour and conduct.

OZ Minerals believes that what it does, how it does it and working together is an important part of value creation. To be successful for its stakeholders, OZ Minerals is: Thinking and acting differently

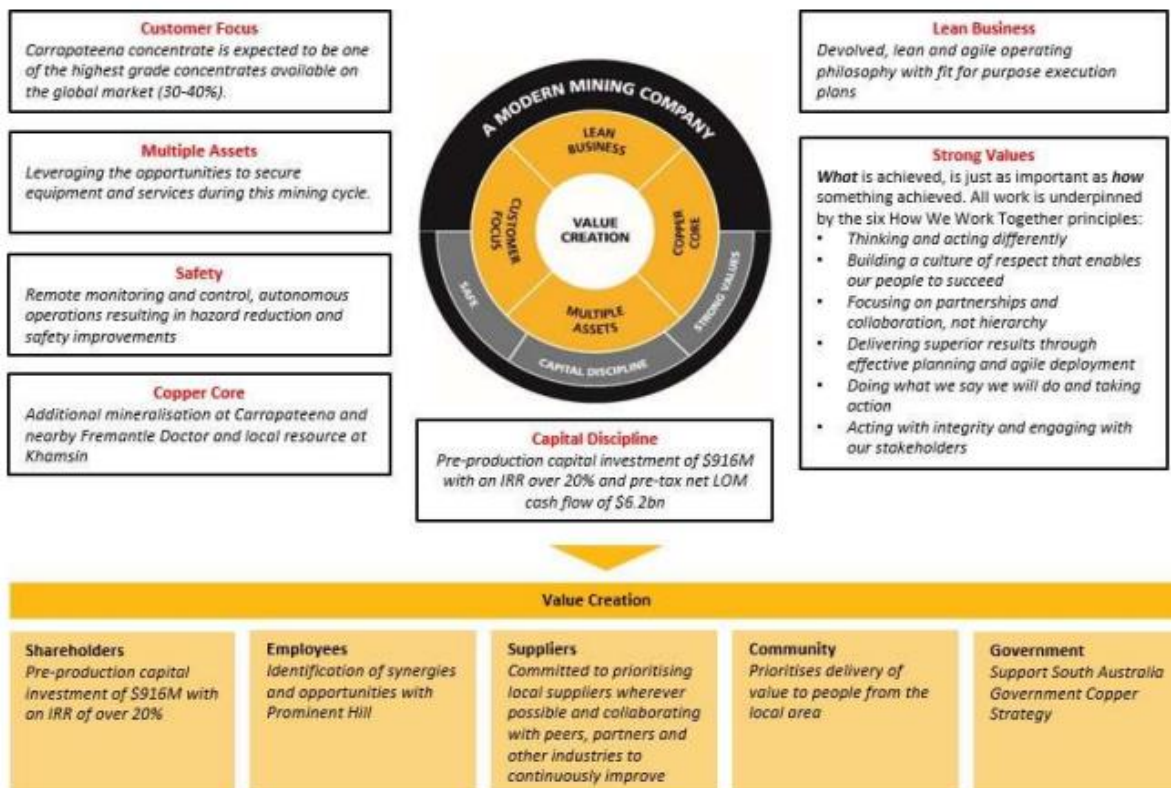
- Building a culture of **respect** that enables its people to succeed
- Focusing on partnerships and collaboration, not hierarchy
- Delivering superior **results** through effective planning and agile deployment
- Doing what it says it will do and taking **action**
- Acting with **integrity** and engaging with its stakeholders

Prominent Hill – Plant Operations

1.2 OZ Minerals Strategic Aspirations

Our Prominent Hill mine is consistent with, and supports the strategic direction of, OZ Minerals as 'A Modern Mining Company' (as shown in Figure 2), including:

- A focus on operational excellence and adaptability through innovation and a lean & agile operating philosophy.
- An operation that is integrated into and prioritises the Upper Spencer Gulf, Outback Communities and South Australia, ensuring value creation for local communities and greater workforce certainty.
- Incorporation of latest proven technologies to permit remote monitoring and control, autonomous operations and the new possibilities for risk reduction, safety improvement, process optimisation and equipment utilisation that will come from the next wave of technology.
- Latest technology to enable efficient development and operations of the resource to maximise benefits to all stakeholders.
- Collaboration internally across business units and externally with our peers, partners and other industries to allow a learning and continuously improving operation.
- Fit for purpose execution, delivery, and operational strategies with a considered allocation of risk.
- Leveraging opportunities to secure people, equipment, and services during the current mining cycle.



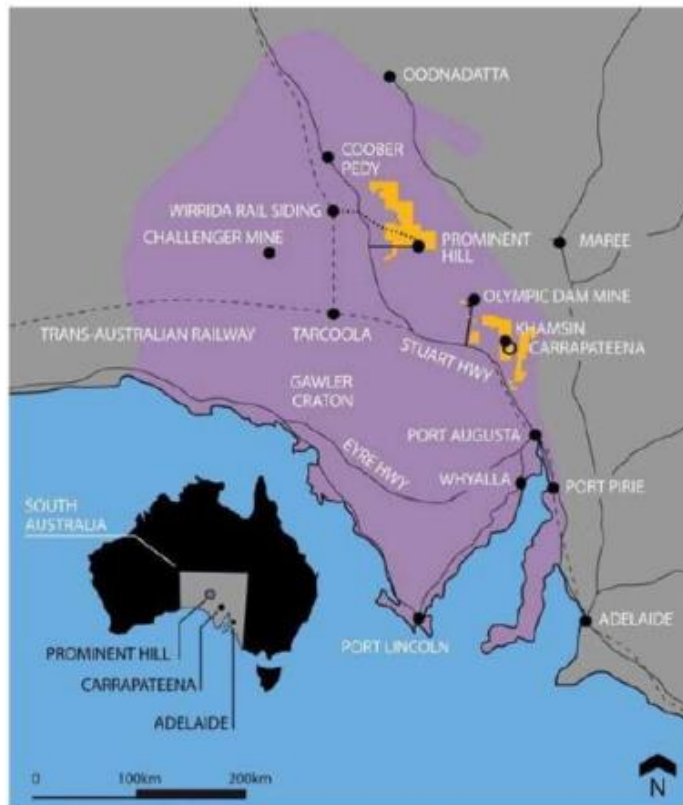
Prominent Hill – Plant Operations

1.3 Prominent Hill Overview

The Prominent Hill gold and copper mine is 650km north-west of Adelaide, about 130km from Coober Pedy in the Gawler Craton. Operating a copper gold mine in South Australia, currently producing in the lowest cost quartile globally and delivering on its annual production guidance for the past five years. Mining operations commenced in 2006 when pre-strip for the open pit began. Open pit ore processing started in 2009 and in 2018 the site converted to an underground-only operation ramping up to a 4 million tonnes per annum (Mtpa) run rate in 2020. Further plans to increase production to between 4 and 5 MTPA by 2022 were announced in August 2020.

During this time, Prominent Hill’s operations have continually evolved as we moved from an open pit mine to an underground-only operation. Today our operation involves an underground mine, conventional crushing and grinding, and a flotation processing plant.

The site is accessible directly by air and from the Stuart Highway by a 45 km all-weather road used for materials and equipment supply and concentrate haulage. Grid power is provided, and water provided from a dedicated bore field.



Prominent Hill – Plant Operations

1.4 OZ Minerals' Supplier Partnerships

OZ Minerals is committed to ethical and sustainable procurement.

At all times we aim to:

- Achieve the highest standard of safety and health in all activities we are engaged in.
- Respect the local communities and the environment in which we operate.
- Identify and work with best practice suppliers.
- Establish relationships that mutually benefit all parties.
- Encourage efficiency, continuous improvement and innovation among our suppliers.

Obtain goods and services from approved suppliers that meet internal and external specifications that are competitively priced

2 Road Maintenance Services

To supply technically capable road maintenance works for the OZ Minerals Mine Site - Prominent Hill's unsealed roads network to an agreed standard reflective of all traffic requirements for both Mine and pastoralists activities in parallel with all safety and environmental requirements.

The performance of the road maintenance operations includes relevant mobile equipment, signage, technically competent personnel, experienced supervision and civil engineering technical expertise necessary to undertake maintenance of the unsealed access and internal roads at the Prominent Hill Mine site.

2.1 Roads to be Maintained

The Contractor shall perform work on the unsealed road surfaces of the following roads:

- Access Road: Approximately 42 km Mine Site to Stuart Highway
- Haul Road: Approximately 120 km Mine Site to Wirrida Rail Pad
- Mine Site Roads: Various road around mine site approximately 30 km.

2.2 Routine maintenance

- Light formation grading.
- Dust suppression maintenance and pavement conservation.
- Disposal of approximately 100,000L per day of site treated effluent (to be used as road dust suppression).
- Cattle grid (grating) maintenance.
- Maintenance of Road Signage and delineators.
- Parking bay maintenance.



Prominent Hill – Plant Operations

2.3 Periodic Maintenance

- Road repairs after large rain or major weather events.
- Major repairs to roads to replenish base and reform roads as deemed necessary.
- Replacement of site road signage.

2.4 Maintenance Management

Road maintenance management will be required to effectively plan and manage the quality of road maintenance works providing OZ Minerals with:

- Annual road maintenance schedules
- Quarterly road maintenance schedule status reports including variation justifications
- Monthly road condition reports
- Road maintenance recommendations in collaboration with OZ Minerals Prominent Hill Plant Operations
- Five (5) year projections for road improvement capital works proposals

Prominent Hill – Plant Operations

3 Expressions of Interest

3.1 The Expression of Interest (EOI) Process

The objective of the EOI process is to identify a contractor that has the suitable capacity, capability, and experience to provide the works required and can demonstrate a commitment to delivering value to OZ Minerals Prominent Hill Operation to the mutual benefit of both.

The EOI is the first stage of a multi-stage process where proponents seeking to participate in the tender process shall express its interest by submitting a capability statement and additional supporting information in response to this EOI.

OZ Minerals intends to solicit proposals for the supply of these services from a select number of suppliers through a competitive Request for Tender (RFT) process:

- It is anticipated a RFT process will commence in November 2021; and
- It is expected the supply for these services will commence in FY22 under a long-term partnership agreement.

4 Disclaimer

4.1 OZ Minerals to Act at its Discretion

OZ Minerals reserves the unconditional right, at its sole discretion, to:

- a) Reject any or all suppliers from participating in the RFT process;
- b) Review, evaluate and dispose of any EOI as it sees fit; and
- c) Suspend or discontinue, temporarily or permanently, the Request for Tender process, at any time and for any reason, without being under any obligation to give reasons for undertaking any of the actions specified in paragraphs (a) to (c).